



## North East London Commissioning Alliance

Jane Milligan  
Accountable Officer  
NHS North East London Commissioning Alliance  
4<sup>th</sup> Floor, Unex Tower  
5 Station Street  
Stratford  
E15 1DA

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Sent by email

Dear all

We're well into autumn now and for many of us in the NHS and our partners that means planning for winter pressures. Working together across health and social care has never been more important as we address joint concerns in a way which leads to sustained year-round improvement.

With a focus on strengthening our joint services, I have made some changes to my senior management team across the North East London Commissioning Alliance (NELCA) and the East London Health and Care Partnership (ELHCP) to support the delivery of our key priorities and programme of work across NEL and also the three WEL CCGs: Newham, Tower Hamlets and Waltham Forest.

As part of this change management process, as of 1 December 2018, Selina Douglas will take on the role of Managing Director (MD) for the three WEL CCGs and Simon Hall will be taking up the role of Director of Transformation for the ELHCP. One Managing Director for the three WEL CCGs will fully support and enable greater collaboration and alignment of commissioning functions which we will be working on with WEL Governing Bodies, staff and stakeholders going forward.

Selina, who has been with Newham CCG since 2016, most recently as Acting MD, has extensive experience across health and social care, both as a provider and a commissioner and has worked at a senior director level in the voluntary sector, local government and health. Simon, Tower Hamlet's current MD, has provided ambitious and innovative leadership over the past two and a half years and I am very pleased he will be taking on this important role for the ELHCP, bringing his wealth of national and local experience in commissioning, strategy and planning. I'd like to thank Alison Blair who has been covering the vacancy Simon has been appointed to on an interim basis for a number of months and has provided excellent leadership and oversight during this time.

I am also pleased to announce that Archana Mathur has been appointed as Director of Performance and Assurance for north east London. A pharmacist by background, Archana has been a member of the senior leadership team at Tower Hamlets CCG since its inception in 2013, most recently as Director of Quality and Performance as well as the Senior Responsible Officer for the North East London Urgent and Emergency Care Programme.

Given the highly complex financial challenges associated with our NHS reform agenda, we also agreed to a single Chief Finance Officer (CFO) for north east London and Henry Black has been

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### **An alliance of North East London Clinical Commissioning Groups**

City and Hackney, Newham, Tower Hamlets, Waltham Forest, Barking and Dagenham, Havering and Redbridge CCGs

Chair: Dr Anwar Khan | Accountable officer: Jane Milligan

appointed to this role. This role will help reduce fragmentation and ensure system-wide financial planning takes place in a structured and consistent way, supporting us as we address the significant financial challenges we face, not only as individual commissioners, but as a whole system. In his new role, Henry will have responsibility for developing and implementing the financial, IT and estates strategies across NELCA and will be supported by the Directors of Finance at each of the CCGs. Henry brings a wide range of experience and has been the CFO for Tower Hamlets CCG since May 2013, CFO for Waltham Forest CCG since February 2018 and the lead CFO for the ELHCP since early 2017. Both Henry and Archna will take up their new roles from 1st December 2018.

These senior management changes will add significantly to our ambitions for collaborative leadership in north east London. The recent Healthy London Partnership video, called Working together to make London the world's healthiest city shows what we can achieve when we work together. It heavily features patients, services and organisations from Newham, Waltham Forest, Tower Hamlets, Barts Health NHS Trust and a number of others across the capital. The video illustrates how we are working together to improve health and wellbeing in a number of key areas across the whole of London. We were also recently able to showcase our work across NEL and highlight areas of good practice in a session that brought together all of our CCG Chairs and local provider chairs to meet with Ian Dalton, Chief Executive of NHS Improvement.

Reflecting on other successes, I am delighted that Care City in Barking and Dagenham has been selected as one of seven Test Beds selected for Wave 2 of the innovative health and care programme, focussed on tackling the challenges laid out in the NHS Five Year Forward View. Through a range of innovations such as diagnostics, smartphone apps and management tools, Care City will respond to three of our key challenges across north east London: primary care, right care and workforce.

We are pleased to support this Test Bed which will work to improve outcomes for people with long-term conditions and enhance the roles of vitally important junior members of our workforce, who too often remain hidden.

I am looking forward to the publication of the NHS Long Term Plan in December, which will set out the strategic vision for the next ten years. This vision will inform our refreshed Sustainability and Transformation Partnership plan and our borough-based commissioning plans.

I will continue to get out to as many of our partner organisations and other stakeholders as possible, but if you have any questions, comments or anything to share about how we can work more effectively together, please get in touch by emailing [jane.milligan1@nhs.net](mailto:jane.milligan1@nhs.net)

Regards,



**Jane Milligan**

Accountable Officer  
NHS North East London Commissioning Alliance (City and Hackney, Newham, Tower Hamlets, Waltham Forest, Barking and Dagenham, Havering and Redbridge CCGs)  
Senior Responsible Officer North East London Sustainability and Transformation Partnership